FY 2019 Capital Improvement Plan

Schools
Law Enforcement
Parks & Recreation
EMS

Jefferson County Commission
Engineering Department/Office of Impact Fees
17 January 2018
FY 2019 Impact Fee Program Capital Improvement Plan

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FY 2019 Capital Improvement Plan Submissions

<table>
<thead>
<tr>
<th>FY 2019 Capital Improvement Plan Submissions</th>
<th>Divider</th>
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</thead>
<tbody>
<tr>
<td>Board of Education</td>
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<tr>
<td>Sheriff of Jefferson County</td>
<td>2</td>
</tr>
<tr>
<td>Jefferson County Parks &amp; Recreation Commission</td>
<td>3</td>
</tr>
<tr>
<td>Jefferson County Emergency Services Agency</td>
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</table>
Overview

This document constitutes the Jefferson County Impact Fee Program Capital Improvement Plan for Fiscal Year 2019 (which begins July 1, 2018). It consists of two categories, those eligible for Impact Fee funding for capital improvements and those ineligible. For the entities eligible for Impact Fee funding, their names and their associated impact fee category are indicated below (impact fee categories noted in square brackets):

- Jefferson County Board of Education [School]
- Sheriff of Jefferson County [Law Enforcement]
- Jefferson County Parks & Recreation Commission [Parks and Recreation]
- Jefferson County Emergency Services Agency [EMS]

The total funding request for all projects over the upcoming fiscal year as well as the next five outlying years is $132,007,818 (down from $133,208,490 in FY 2018). Of this amount, $2,938,000 represents the funding requests for FY 2019 (in FY 2018 the amount was $3,860,500).

The divided sections which follow include the submitted CIP Form 1 (Agency/Department/Office Summary) for each entity as well as the individual CIP Form 2 documents (Annual and Five Year Project Request and Justification) which detail each project listed on an entity’s CIP Form 1. Any supplementary documentation is included with the appropriate CIP Form 2. Proposed projects that directly impact the County Budget also require Form 2B – Budget Impact Analysis; however, the projects submitted for FY 2019 do not require funding from the County’s General or Capital Outlay Funds.

Each entity’s submission is entered into the Capital Improvement Plan database, which permits comments from the Impact Fee Program Specialist to be included with CIP Form 1. In the case of the Board of Education, CIP Form 2 documents are not required. The original submissions received from all entities are on file within the Engineering Department/Office of Impact Fees.
Overview of Funding Options
This document lists planned capital projects within the Jefferson County Impact Fee Program of which some entities have several options for funding available to them. In general, revenues available to fund capital projects may be classed into one of the following categories:

- Direct County support (General and Coal Severance Funds, etc.).
- General Obligation/Construction Bonds (currently only one such bond is in effect for the taxpayers of Jefferson County – a school construction bond). Loans mediated through banks to the County Building Commission also fall into this category.
- State support (usually as School Building Authority grants, or similar grants through other state agencies).
- Federal grants.
- Impact fees (see the discussion on page 11 for details).
- Entity-specific user fees (for example Park & Recreation or Fire/Ambulance fees).
- Donations and gifts (bequeathments, corporate partnerships, etc.).

The major funding mechanisms will be briefly discussed in the following section.

Direct County Support
The County Commission has the authority to use monies from the General and/or Coal Severance Fund to assist with the funding of County projects. Previously, several dedicated Capital Outlay funds have been established for this purpose using General Fund revenue. In prior years, these funds have been used to build the Sam Michael’s Park Community Center, and to purchase and renovate several other buildings. Among some of the other projects which have benefited from these funds includes the Emergency Communications Center, the Sheriff’s Department, and the County Maintenance Facility which are all located in the Bardane Industrial Park. In downtown Charles Town, the Old Jail was renovated for the Circuit Court and most recently, a section of the Briel building was renovated which now houses a portion of the Prosecuting Attorney’s Office. These funds have also assisted with the mortgage payments for the new Emergency Services Agency building.

General Obligation/Construction Bonds
Only the County Commission and the Board of Education may propose special levies to fund capital projects. In both cases the question of a levy must be placed before the County’s voters and must receive a minimum of 60% of the vote.

This type of funding mechanism is rarely used in Jefferson County. The Board of Education has floated several construction bonds of which have funded expansion and renovation projects at Jefferson High School and part of the construction costs at Washington High School.
Jefferson County has an appointed Building Commission. The County Commission, through its Building Commission, may borrow money from any type of lending financial institution or issue general obligation bonds. If the loan is to acquire land or construct a building, the deed to the property is transferred from the County Commission (or other entity) to the Building Commission. Generally, the County Commission funds the Building Commission to provide revenue to satisfy the terms of the loan. Building Commissions were specifically granted this authority in order to prevent County Commissions of obligating future Commissions via the issuance of bonds or by securing mortgages or loans.

State Support
The only significant source of state-supplied capital funding for the County comes from the State School Building Authority (SBA). This entity sets school construction standards and releases funds, generally for entities that bring significant cash matches. In the past few funding cycles, the Jefferson County Board of Education has used collected impact fee monies as a monetary match. The SBA has responded favorably by providing monies for several construction and school expansion projects. No other entity, including the County Commission, has an equivalent state funding agency.

Federal Support
Unfortunately Federal monies have not been a predictable or reliable revenue stream to fund capital projects within Jefferson County. The Sheriff’s Department has in the past received some Federal monies for capital projects, but historically the funding amounts have been relatively small and random in nature. Federal monies are also available to fund capital projects for EMS entities.

Summary of Impact Fee Fundable Projects
Table 1 lists all priority 1 projects (described as Urgent/Mandatory on CIP Form) as requested by each entity. Not all of these projects are eligible for funding by impact fees, but it is important to note that these projects have been described by their respective entities as having Urgent/Mandatory funding needs. Table 2 lists all capital improvement projects requested by each entity regardless of being fundable by impact fees.

Table 3 identifies only those projects that are impact fee-fundable, which are eligible for funding by available impact fees, either in whole or in part. Emphasis on approving impact fee expenditure on projects requested is suggested to be for priority 1 projects first. The Impact Fee Program Specialist has determined which of the projects that are impact fee fundable for FY 2019 based on the current availability of impact fee funds for each of the impact fee categories and their associated bank accounts, prior and current allocation sources, along with the impact fee collection projections for CY 2018.

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1 See WV Code §8-30 et seq.
## Table 1. FY 2019 Priority 1 Projects - All Funding Sources

<table>
<thead>
<tr>
<th># Pri</th>
<th>Project</th>
<th>Estimated Total</th>
<th>Prior Allocation</th>
<th>Current Request</th>
<th>Other Sources Allocation</th>
<th>Yr 1 FY 2020</th>
<th>Yr 2 FY 2021</th>
<th>Yr 3 FY 2022</th>
<th>Yr 4 FY 2023</th>
<th>Yr 5 FY 2024</th>
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</thead>
<tbody>
<tr>
<td>1 1</td>
<td>Shepherdstown Elementary (Increased Students)</td>
<td>$16,417,500</td>
<td>$0</td>
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<td>$1,417,500</td>
<td>$6,000,000</td>
<td>$0</td>
<td>$0</td>
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</tr>
<tr>
<td>2 1</td>
<td>Ranson Elementary (Increased Students)</td>
<td>$16,087,500</td>
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<td>$9,000,000</td>
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<td>$1,087,500</td>
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<tr>
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<td>$0</td>
<td>$1,000,000</td>
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<td>$1,000,000</td>
<td>$1,000,000</td>
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<tr>
<td>4 1</td>
<td>Central High School</td>
<td>$61,000,000</td>
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<td>$25,000,000</td>
<td>$0</td>
<td>$0</td>
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<td>$16,000,000</td>
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<tr>
<td>5 1</td>
<td>Central Elementary</td>
<td>$18,000,000</td>
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<td>$9,000,000</td>
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<tr>
<td><strong>TOTALS</strong></td>
<td></td>
<td><strong>$117,505,000</strong></td>
<td><strong>$0</strong></td>
<td><strong>$52,000,000</strong></td>
<td><strong>$2,417,500</strong></td>
<td><strong>$8,087,500</strong></td>
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<td><strong>$18,000,000</strong></td>
<td><strong>$18,000,000</strong></td>
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**Jefferson County Sheriff’s Office**

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<th>Estimated Total</th>
<th>Prior Allocation</th>
<th>Current Request</th>
<th>Other Sources Allocation</th>
<th>Yr 1 FY 2020</th>
<th>Yr 2 FY 2021</th>
<th>Yr 3 FY 2022</th>
<th>Yr 4 FY 2023</th>
<th>Yr 5 FY 2024</th>
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<tbody>
<tr>
<td>1 1</td>
<td>Purchase of Police Cruisers x 18 (3 per year)</td>
<td>$1,370,490</td>
<td>$0</td>
<td>$165,000</td>
<td>$0</td>
<td>$214,500</td>
<td>$235,950</td>
<td>$235,950</td>
<td>$259,545</td>
<td>$259,545</td>
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<tr>
<td></td>
<td></td>
<td><strong>$1,370,490</strong></td>
<td><strong>$0</strong></td>
<td><strong>$165,000</strong></td>
<td><strong>$0</strong></td>
<td><strong>$214,500</strong></td>
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<td><strong>$235,950</strong></td>
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**Jefferson County Emergency Services Agency**

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<th>Current Request</th>
<th>Other Sources Allocation</th>
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<th>Yr 2 FY 2021</th>
<th>Yr 3 FY 2022</th>
<th>Yr 4 FY 2023</th>
<th>Yr 5 FY 2024</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 1</td>
<td>JCESA Building Mortgage</td>
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<td>$81,000</td>
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<td>$81,000</td>
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<td>$81,000</td>
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<td></td>
<td><strong>$520,328</strong></td>
<td><strong>$0</strong></td>
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<td><strong>$81,000</strong></td>
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<td><strong>$81,000</strong></td>
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<tbody>
<tr>
<td>1</td>
<td>Shepherdstown Elementary (Increased Students)</td>
<td>$16,417,500</td>
<td>$0</td>
<td>$9,000,000</td>
<td>$1,417,500</td>
<td>$6,000,000</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
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<tr>
<td>2</td>
<td>Ranson Elementary (Increased Students)</td>
<td>$16,087,500</td>
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<td>$6,000,000</td>
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<td>$0</td>
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<tr>
<td>3</td>
<td>County Wide Improvement (Elementary and Middle School)</td>
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<td>$1,000,000</td>
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<tr>
<td>4</td>
<td>Central High School</td>
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<tr>
<td></td>
<td><strong>TOTALS</strong></td>
<td><strong>$117,505,000</strong></td>
<td><strong>$0</strong></td>
<td><strong>$52,000,000</strong></td>
<td><strong>$2,417,500</strong></td>
<td><strong>$8,087,500</strong></td>
<td><strong>$7,000,000</strong></td>
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### Sheriff of Jefferson County

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<tr>
<th>#</th>
<th>Project Description</th>
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<th>Prior Allocation</th>
<th>Current Request</th>
<th>Other Sources Allocation</th>
<th>Yr 1 FY 2020</th>
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<tbody>
<tr>
<td>1</td>
<td>Purchase of Police Cruisers x (18) 3 per Year Weapons Training</td>
<td>$1,370,490</td>
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<td>$165,000</td>
<td>$0</td>
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<td>$235,950</td>
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### Jefferson County Emergency Services Agency

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<th>Other Sources Allocation</th>
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<tbody>
<tr>
<td>1</td>
<td>JCESA Building Mortgage</td>
<td>$520,328</td>
<td>$0</td>
<td>$81,000</td>
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### Table 2. FY 2019 Projects - All Priorities

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<th>Current Request</th>
<th>Yr 1 FY 2020</th>
<th>Yr 2 FY 2021</th>
<th>Yr 3 FY 2022</th>
<th>Yr 4 FY 2023</th>
<th>Yr 5 FY 2024</th>
</tr>
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<tbody>
<tr>
<td>1</td>
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<td>Maintenance Vehicle</td>
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<tr>
<td>3</td>
<td>Sam Michael's Park (Amphitheatre)</td>
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<td>6</td>
<td>(Community Center Addition)</td>
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**Jefferson County Parks & Recreation Commission**

TOTALS  $5,695,000  $0  $1,160,000  $0  $200,000  $1,500,000  $850,000  $65,000  $1,920,000
### Table 3. FY 2019 Impact Fundable Projects

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<th>Pri</th>
<th>Project</th>
<th>Estimated Total</th>
<th>Prior Allocation</th>
<th>Current Request</th>
<th>Other Sources Allocation</th>
<th>Yr 1 FY 2020</th>
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<th>Yr 3 FY 2022</th>
<th>Yr 4 FY 2023</th>
<th>Yr 5 FY 2024</th>
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</thead>
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<td>1</td>
<td>1</td>
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<tr>
<td></td>
<td></td>
<td>JCESA Building Mortgage</td>
<td>$520,328</td>
<td>$0</td>
<td>$81,000</td>
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<td>1</td>
<td>TOTALS</td>
<td>$520,328</td>
<td>$0</td>
<td>$81,000</td>
<td>$0</td>
<td>$81,000</td>
<td>$81,000</td>
<td>$81,000</td>
<td>$81,000</td>
<td>$81,000</td>
</tr>
</tbody>
</table>

#### Impact Fee Specialist Recommendations – Jefferson County Emergency Services Agency (EMS)

<table>
<thead>
<tr>
<th>#</th>
<th>Pri</th>
<th>Project</th>
<th>Fee Funding Potential</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>1</td>
<td>JCESA Building Mortgage</td>
<td>Eligible for Full Funding due to being for new growth</td>
<td>As of January 1, 2018, the remaining allocation amount is $287,183 in the &quot;Mortgage Cost Recovery&quot; capital category of this project. This request is fundable up to future growth’s cost of $520,328. However, fully funding the current request is contingent upon availability of funds in the EMS impact fee account; which is projected to have an estimated balance of only $12,676 on July 1, 2018. Therefore, due to limited funds in the EMS impact fee account, this request is approved for only $10,000 of funding in FY 2019, not the full $81,000 request. A request for additional funding may be made as additional EMS impact revenue is collected during FY19. However, at this time, funding for the $71,000 remainder of the FY19, $81,000 mortgage payment will need to come from another source. It also appears that there will be insufficient funding in future fiscal years to pay the $81,000 mortgage from impact fee funds; the ESA will have to find another funding source.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>#</th>
<th>Pri</th>
<th>Project</th>
<th>Fee Funding Potential</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>2</td>
<td>James Hite Park (Utilities)</td>
<td>$1,500,000</td>
<td>$0</td>
</tr>
<tr>
<td>4</td>
<td>2</td>
<td>Land Acquisition</td>
<td>$300,000</td>
<td>$0</td>
</tr>
<tr>
<td>1</td>
<td>2</td>
<td>TOTALS</td>
<td>$1,800,000</td>
<td>$0</td>
</tr>
</tbody>
</table>

#### Impact Fee Specialist Recommendations – Jefferson County Parks & Recreation Commission

<table>
<thead>
<tr>
<th>#</th>
<th>Pri</th>
<th>Project</th>
<th>Fee Funding Potential</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>2</td>
<td>James Hite Park (Utilities)</td>
<td>Eligible for Full Funding due to being for new growth</td>
<td>As of January 1, 2018, the remaining allocation amount is $89,113 in the &quot;Park Improvements &amp; Rec Facilities&quot; capital category of this project. This request is fundable up to this limit and in combination with other projects affecting the total availability of funds in the Parks impact fee account; which is projected to have an estimated balance of $236,800 on July 1, 2018. Currently there is $75,000 available for this project after funding the &quot;land acquisition&quot; project. A request for the additional $25,000 funding may be made as additional Parks &amp; Recreation impact revenue is collected during FY19 to satisfy this request.</td>
</tr>
<tr>
<td>4</td>
<td>2</td>
<td>Land Acquisition</td>
<td>Eligible for Full Funding due to being for new</td>
<td>As of January 1, 2018, the remaining allocation amount is $141,924 in the &quot;Park Land&quot; capital category of this project. This project is currently fully fundable up to the $141,924 amount and contingent upon the availability of funds in the Parks and Rec impact fee account, which is projected to have an estimated balance of $236,800 on July 1, 2018.</td>
</tr>
</tbody>
</table>
### Table 3. FY 2019 Impact Fundable Projects

<table>
<thead>
<tr>
<th>#</th>
<th>Pri</th>
<th>Project</th>
<th>Estimated Total</th>
<th>Prior Allocation</th>
<th>Current Request</th>
<th>Other Sources Allocation</th>
<th>Yr 1 FY 2020</th>
<th>Yr 2 FY 2021</th>
<th>Yr 3 FY 2022</th>
<th>Yr 4 FY 2023</th>
<th>Yr 5 FY 2024</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>growth</td>
<td></td>
<td></td>
<td>Full funding is currently available in the Parks and Rec impact fee account for this $100,000 request, in FY 2019.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Sheriff of Jefferson County</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>2</td>
<td>Weapons Training Qualifications Range</td>
<td>$32,500</td>
<td>$0</td>
<td>$5,000</td>
<td></td>
<td>$5,000</td>
<td>$5,000</td>
<td>$5,000</td>
<td>$5,000</td>
<td>$0</td>
</tr>
<tr>
<td>4</td>
<td>3</td>
<td>New Jefferson County Sheriff's Office</td>
<td>$6,000,000</td>
<td>$0</td>
<td>$500,000</td>
<td></td>
<td>$500,000</td>
<td>$1,500,000</td>
<td>$1,900,000</td>
<td>$2,000,000</td>
<td>$25,000</td>
</tr>
<tr>
<td></td>
<td></td>
<td>TOTALS</td>
<td>$6,032,500</td>
<td>$0</td>
<td>$505,000</td>
<td></td>
<td>$505,000</td>
<td>$1,505,000</td>
<td>$1,905,000</td>
<td>$2,005,000</td>
<td>$25,000</td>
</tr>
</tbody>
</table>

**Impact Fee Specialist Recommendations – Sheriff of Jefferson County**

<table>
<thead>
<tr>
<th>#</th>
<th>Pri</th>
<th>Project</th>
<th>Fee Funding Potential</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>2</td>
<td>2</td>
<td>Weapons Training Qualifications Range</td>
<td>Eligible for Full Funding due to being for new growth</td>
<td>As of January 1, 2018, the remaining allocation amount is $212,456 in the “Buildings &amp; Land” capital category of this project. This request is fundable up to this limit and in combination with other projects under this capital category; and contingent upon availability of funds in the Law Enforcement impact fee account, which is projected to have an estimated balance of $133,006 on July 1, 2018. Full funding is currently available in the Law Enforcement account for this $5,000 request, in FY 2019.</td>
</tr>
<tr>
<td>4</td>
<td>3</td>
<td>New Jefferson County Sheriff's Office</td>
<td>Eligible for Full Funding due to being for new growth; however only partially fundable due to the current capital category allocation limit.</td>
<td>As of January 1, 2018, the remaining allocation amount is $212,456 in the “Buildings &amp; Land” capital category of this project. This request is fundable up to this limit and in combination with other projects under this capital category; and contingent upon availability of funds in the Law Enforcement impact fee account, which is projected to have an estimated balance of $133,006 on July 1, 2017. After funding the $5,000 Weapons Training Qualifications Range request, this $500,000 request is only fundable up to a $100,000 amount in FY19 due to limited funds currently available in the Law Enforcement account. The combined total of all projects in this capital category, in FY19, is $505,000. On February 15, 2018, the County Commission did not approve this request since the overall cost of the project is significant and the sources for fully funding this project have not yet been determined. Future funding requests/needs for a New Jefferson County Sheriff’s Office are significant and will not be fundable with impact fees alone. Another major source of funding will be needed.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>(Request Denied)</td>
<td></td>
</tr>
</tbody>
</table>
### Table 3. FY 2019 Impact Fundable Projects

<table>
<thead>
<tr>
<th>#</th>
<th>Pri</th>
<th>Project</th>
<th>Estimated Total</th>
<th>Prior Allocation</th>
<th>Current Request</th>
<th>Other Sources Allocation</th>
<th>Yr 1 FY 2020</th>
<th>Yr 2 FY 2021</th>
<th>Yr 3 FY 2022</th>
<th>Yr 4 FY 2023</th>
<th>Yr 5 FY 2024</th>
</tr>
</thead>
<tbody>
<tr>
<td>3</td>
<td>1</td>
<td>County Wide Improvement</td>
<td>$6,000,000</td>
<td>$0</td>
<td>$1,000,000</td>
<td>$0</td>
<td>$1,000,000</td>
<td>$1,000,000</td>
<td>$1,000,000</td>
<td>$1,000,000</td>
<td>$1,000,000</td>
</tr>
<tr>
<td></td>
<td></td>
<td>TOTALS</td>
<td>$6,000,000</td>
<td>$0</td>
<td>$1,000,000</td>
<td>$0</td>
<td>$1,000,000</td>
<td>$1,000,000</td>
<td>$1,000,000</td>
<td>$1,000,000</td>
<td>$1,000,000</td>
</tr>
</tbody>
</table>

**Impact Fee Specialist Recommendations – Jefferson County Board of Education**

<table>
<thead>
<tr>
<th>#</th>
<th>Pri</th>
<th>Project</th>
<th>Estimated Total</th>
<th>Prior Allocation</th>
<th>Current Request</th>
<th>Other Sources Allocation</th>
<th>Yr 1 FY 2020</th>
<th>Yr 2 FY 2021</th>
<th>Yr 3 FY 2022</th>
<th>Yr 4 FY 2023</th>
<th>Yr 5 FY 2024</th>
</tr>
</thead>
<tbody>
<tr>
<td>3</td>
<td>1</td>
<td>County Wide Improvement</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Jefferson County Board of Education

As of January 1, 2018, the remaining allocation amount is $558,718 in the “Elementary School & Land” capital category of this project. As of January 1, 2018, the remaining allocation amount is $2,035,643 in the “Middle Schools/High Schools & Land” capital category of this project; for a combined amount of $2,594,361. This request is fundable up to this limit and in combination with other projects under this capital category; and contingent upon availability of funds in the Schools impact fee account; which is projected to have an estimated balance of $2,175,966 on July 1, 2018.

Full funding is currently available in the Schools account for this $1,000,000 request, in FY 2019. Requisitions will be allocated 50% toward “Elementary School & Land” and 50% toward “Middle/High School & Land” capital categories.
Impact Fee Program Specialist’s Notes

Overview

One role of the Impact Fee Program Specialist in preparing the Capital Improvement Plan is to indicate which projects, within each category for which impact fees are collected, are eligible for funding by impact fees. There are two important decision points made when considering each project:

1. Does the project represent expansion of an acknowledged capital category?
   a. If the answer is no (in other words the project may represent maintenance or replacement, or an effort to increase the standard of service), then the project is ineligible for funding using impact fees. However, it is important to note that such projects may be eligible for funding by other revenue sources.
   b. If the answer is yes, then the project is eligible, and the second decision point applies.

2. Is the requested project necessary only because of new growth?
   a. If the answer is yes, then the project is potentially fully impact fee-fundable.
   b. If the answer is no (generally because there is a repair, replacement, or increase in the standard of service component), then the project is usually only partially fundable by impact fees.

In cases where a project may be funded using impact fees, the Impact Fee Program Specialist examines the current cash flow analysis to determine how much in collected funds is attributed to the relevant capital category (i.e. schools, land, buildings, equipment, vehicles). The cash flow analysis also tracks fee disbursement over time, so it is a useful tool for providing guidance on overall spending trends. The cash flow analyses for each of the fee categories are presented on the following pages.

Authority

Pursuant to West Virginia State Code, Chapter 7, Article 20, Section 6 (§7-20-6) counties which have enabled impact fees must maintain a Impact Fee Program Capital Improvement Plan. Only the projects listed on this CIP are eligible for funding by impact fees (either in whole or in part). Whether a project may be wholly or only partially funded depends upon whether the project is exclusively needed due to new growth or is only partially required due to conditions of new growth (see §7-20-3 (h) and (i) for definitions of “proportionate share” and “reasonable benefit”).

The requirement for a yearly Impact Fee Program Capital Improvement Plan, and the identification of Impact Fee Fundable projects, is outlined in Jefferson County Impact Fee Procedures Ordinance 2003-1 Section 3(C) et seq.
One of the tasks of the Impact Fee Program Specialist is to identify projects from the Impact Fee Program Capital Improvement Plan which are eligible for funding by Impact Fees (Ordinance 2003-1 Section 6(A)(2)(b)).

**Cash Flow Analyses**

The following 4 tables constitute the official cash flow analyses for each of the four impact fee categories. The financial data are cumulative from the beginning of the respective fee collection start date through January 31, 2018 (50% of FY 2018). The projected balance runs through the end of FY 2017.

For the purposes of projecting the cash flow analysis from 1 January 2018 through 30 June 2018, it was assumed that the County growth rate for the period of 1 January 2018 through 30 June 2018, will be constant and equal to the same time period last year. During this period, there were 130 new single family detached structures (of which 1 qualified for the Affordable Housing Discount), 4 new duplexes, and 4 new townhouse structures. For projecting the future cash flow from 1 January 2018 through 30 June 2018, we are assumed the following:

- 130 Single-family units
- 4 Townhouse units
- 4 Duplex units
- 0 Multi-family units

While there was some commercial development in CY 2017, the amount of commercial development impact fees collected during the same cash flow projection time period last year is $21.00.
### Table 4. Schools

**Percent Allocation & Amount Available by Capital Category**

**Balance as of 1 January 2018**

<table>
<thead>
<tr>
<th>Capital Category</th>
<th>Target Allocation %</th>
<th>Total Revenue Collected</th>
<th>Capital Category Allocation</th>
<th>Total Expended</th>
<th>Jan. 1, 2018 Amount Available by Allocation %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Elementary School &amp; Land</td>
<td>29.2%</td>
<td>$26,308,143</td>
<td>$7,681,978</td>
<td>$7,123,260</td>
<td>$558,718</td>
</tr>
<tr>
<td>Middle School/High Schools &amp; Land</td>
<td>67.8%</td>
<td>$26,308,143</td>
<td>$17,836,921</td>
<td>$15,801,278</td>
<td>$2,035,643</td>
</tr>
<tr>
<td>Admin Office/Shop/Bus Garage</td>
<td>3.0%</td>
<td>$26,308,143</td>
<td>$789,244</td>
<td>$2,000,000</td>
<td>-$1,210,756</td>
</tr>
<tr>
<td><strong>Total for Schools</strong></td>
<td>100%</td>
<td>$26,308,143</td>
<td>$24,924,538</td>
<td></td>
<td>$1,383,605</td>
</tr>
</tbody>
</table>

**Balance Projected Through 30 June 2018**

<table>
<thead>
<tr>
<th>Capital Category</th>
<th>Percent of Total LOS*</th>
<th>Projected Total Revenue Collected</th>
<th>Capital Category Allocation</th>
<th>Total Expended</th>
<th>June 30, 2018 Projected Amount Available by Allocation %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Elementary School &amp; Land</td>
<td>29.2%</td>
<td>$27,100,503</td>
<td>$7,913,347</td>
<td>$7,123,260</td>
<td>$790,087</td>
</tr>
<tr>
<td>Middle School/High Schools &amp; Land</td>
<td>67.8%</td>
<td>$27,100,503</td>
<td>$18,374,141</td>
<td>$15,801,278</td>
<td>$2,572,864</td>
</tr>
<tr>
<td>Admin Office/Shop/Bus Garage</td>
<td>3.0%</td>
<td>$27,100,503</td>
<td>$813,015</td>
<td>$2,000,000</td>
<td>-$1,186,985</td>
</tr>
<tr>
<td><strong>Total for Schools</strong></td>
<td>100%</td>
<td>$27,100,503</td>
<td>$24,924,538</td>
<td></td>
<td>$2,175,966</td>
</tr>
</tbody>
</table>

*Percent Allocation Calculations Based on February 10, 2015 Recalculation Report by TischlerBise using the Capital Category LOS Cost Figures*
Table 5. Law Enforcement

Percent Allocation & Amount Available by Capital Category

Balance as of 1 January 2018

<table>
<thead>
<tr>
<th>Capital Category</th>
<th>LOS Value</th>
<th>Percent of Total LOS*</th>
<th>Total Revenue Collected</th>
<th>Capital Category Allocation</th>
<th>Total Expended</th>
<th>Jan. 1, 2018 Amount Available by Allocation %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vehicles</td>
<td>$2,748,201</td>
<td>39.7%</td>
<td>$365,625</td>
<td>$145,242</td>
<td>$236,454</td>
<td>$-91,212</td>
</tr>
<tr>
<td>Equipment</td>
<td>$150,000</td>
<td>2.2%</td>
<td>$365,625</td>
<td>$7,927</td>
<td>$18,211</td>
<td>$-10,283</td>
</tr>
<tr>
<td>Buildings &amp; Land</td>
<td>$4,020,000</td>
<td>58.1%</td>
<td>$365,625</td>
<td>$212,456</td>
<td>$0</td>
<td>$212,456</td>
</tr>
<tr>
<td><strong>Total for Law Enforcement</strong></td>
<td><strong>$6,918,201</strong></td>
<td><strong>100%</strong></td>
<td><strong>$365,625</strong></td>
<td><strong>$254,665</strong></td>
<td><strong>$110,961</strong></td>
<td></td>
</tr>
</tbody>
</table>

Balance Projected Through 30 June 2018

<table>
<thead>
<tr>
<th>Capital Category</th>
<th>Percent of Total LOS*</th>
<th>Projected Total Revenue Collected</th>
<th>Capital Category Allocation</th>
<th>Total Expended</th>
<th>June 30, 2018 Projected Amount Available by Allocation %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vehicles</td>
<td>39.7%</td>
<td>$387,671</td>
<td>$153,999</td>
<td>$236,454</td>
<td>$-82,455</td>
</tr>
<tr>
<td>Equipment</td>
<td>2.2%</td>
<td>$387,671</td>
<td>$8,405</td>
<td>$18,211</td>
<td>$-9,805</td>
</tr>
<tr>
<td>Buildings &amp; Land</td>
<td>58.1%</td>
<td>$387,671</td>
<td>$225,266</td>
<td>$0</td>
<td>$225,266</td>
</tr>
<tr>
<td><strong>Total for Law Enforcement</strong></td>
<td><strong>100%</strong></td>
<td><strong>$387,670</strong></td>
<td><strong>$254,665</strong></td>
<td><strong>$133,006</strong></td>
<td></td>
</tr>
</tbody>
</table>

*Calculated Based on 12/28/2014 Impact Fees Recalculation Report - Capital Category LOS Cost Calculations
### Table 6. Parks & Recreation Cash Flow Analysis

**Percent Allocation & Amount Available by Capital Category**

**Balance as of 1 January 2018**

<table>
<thead>
<tr>
<th>Capital Category</th>
<th>LOS Value</th>
<th>Percent of Total LOS</th>
<th>Total Revenue Collected</th>
<th>Capital Category Allocation</th>
<th>Total Expended</th>
<th>Jan. 1, 2018 Amount Available by Allocation %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Park Improvements &amp; Rec Facilities</td>
<td>$10,086,983</td>
<td>69.1%</td>
<td>$1,550,873</td>
<td>$1,072,351</td>
<td>$983,238</td>
<td>$89,113</td>
</tr>
<tr>
<td>Park Land</td>
<td>$4,156,920</td>
<td>28.5%</td>
<td>$1,550,873</td>
<td>$441,924</td>
<td>$300,000</td>
<td>$141,924</td>
</tr>
<tr>
<td>Maintenance Equipment &amp; Vehicles</td>
<td>$344,265</td>
<td>2.4%</td>
<td>$1,550,873</td>
<td>$36,599</td>
<td>$90,815</td>
<td>-$54,216</td>
</tr>
<tr>
<td><strong>Total for Parks &amp; Recreation</strong></td>
<td><strong>$14,588,168</strong></td>
<td><strong>100%</strong></td>
<td><strong>$1,550,874</strong></td>
<td><strong>$1,374,053</strong></td>
<td></td>
<td><strong>$176,821</strong></td>
</tr>
</tbody>
</table>

**Balance Projected Through 30 June 2018**

<table>
<thead>
<tr>
<th>Capital Category</th>
<th>Percent of Total LOS</th>
<th>Projected Total Revenue Collected</th>
<th>Capital Category Allocation</th>
<th>Total Expended</th>
<th>June 30, 2018 Projected Amount Available by Allocation %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Park Improvements &amp; Rec Facilities</td>
<td>69.1%</td>
<td>$1,610,853</td>
<td>$1,113,824</td>
<td>$983,238</td>
<td>$130,586</td>
</tr>
<tr>
<td>Park Land</td>
<td>28.5%</td>
<td>$1,610,853</td>
<td>$459,015</td>
<td>$300,000</td>
<td>$159,015</td>
</tr>
<tr>
<td>Maintenance Equipment &amp; Vehicles</td>
<td>2.4%</td>
<td>$1,610,853</td>
<td>$38,014</td>
<td>$90,815</td>
<td>-$52,801</td>
</tr>
<tr>
<td><strong>Total for Parks &amp; Recreation</strong></td>
<td><strong>100%</strong></td>
<td><strong>$1,610,853</strong></td>
<td><strong>$1,374,053</strong></td>
<td></td>
<td><strong>$236,800</strong></td>
</tr>
</tbody>
</table>

*Calculated Based on 2/19/2015 Impact Fees Recalculation Report by TischlerBise using the Capital Category LOS Cost Calculations*
Table 7. EMS Cash Flow Analysis

Percent Allocation & Amount Available by Capital Category

Balance as of 1 January 2018

<table>
<thead>
<tr>
<th>Capital Category</th>
<th>LOS Value</th>
<th>Percent of Total LOS*</th>
<th>Total Revenue Collected</th>
<th>Capital Category Allocation</th>
<th>Total Expended</th>
<th>Jan. 1, 2018 Amount Available by Allocation %</th>
</tr>
</thead>
<tbody>
<tr>
<td>EMS Vehicles &amp; Equipment</td>
<td>$610,000</td>
<td>54.0%</td>
<td>$1,559,050 =</td>
<td>$841,367  -</td>
<td>$1,122,451 =</td>
<td>-$281,084</td>
</tr>
<tr>
<td>EMS Facilities Mortgage - Cost Recovery</td>
<td>$520,328</td>
<td>46.0%</td>
<td>$1,559,050 =</td>
<td>$717,683  -</td>
<td>$430,500 =</td>
<td>$287,183</td>
</tr>
<tr>
<td><strong>Total for Emergency Services</strong></td>
<td><strong>$1,130,328</strong></td>
<td><strong>100%</strong></td>
<td><strong>$1,559,050</strong></td>
<td><strong>$1,552,951</strong></td>
<td><strong>$6,099</strong></td>
<td></td>
</tr>
</tbody>
</table>

Balance Projected Through 30 June 2018

<table>
<thead>
<tr>
<th>Capital Category</th>
<th>Percent of Total LOS*</th>
<th>Projected Total Revenue Collected</th>
<th>Capital Category Allocation</th>
<th>Total Expended</th>
<th>June 30, 2018 Projected Amount Available by Allocation %</th>
</tr>
</thead>
<tbody>
<tr>
<td>EMS Vehicles &amp; Equipment</td>
<td>54.0%</td>
<td>$1,565,626 =</td>
<td>$844,916  -</td>
<td>$1,122,451 =</td>
<td>-$277,535</td>
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<tr>
<td>EMS Facilities Mortgage - Cost Recovery</td>
<td>46.0%</td>
<td>$1,565,626 =</td>
<td>$720,711  -</td>
<td>$430,500 =</td>
<td>$290,211</td>
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<tr>
<td><strong>Total for Emergency Services</strong></td>
<td><strong>100%</strong></td>
<td><strong>$1,565,627</strong></td>
<td><strong>$1,552,951</strong></td>
<td><strong>$12,676</strong></td>
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</tr>
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</table>

*Calculated Based on 2/19/2015 Impact Fees Recalculation Report by TischlerBise using the Capital Category LOS Cost Calculations
Divider 1
## Agency/Department/Office Summary

Name of Agency/Department/Office: Jefferson County Board of Education

<table>
<thead>
<tr>
<th>Pri No</th>
<th>PROJECT NAME DESCRIPTION</th>
<th>ESTIMATED TOTAL COST</th>
<th>PRIOR ALLOC. SOURCE</th>
<th>CURRENT REQUEST FY 2019</th>
<th>CURRENT ALLOC. OTHER SOURCES</th>
<th>EXPECTED FIVE-YEAR FUTURE PROGRAM REQUESTS</th>
</tr>
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<tbody>
<tr>
<td>1</td>
<td>Shepherdstown Elementary (increased students)</td>
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<td>1</td>
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<td>0</td>
<td>25000000</td>
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<tr>
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<td>Central Elementary</td>
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<td>0</td>
<td>9000000</td>
<td>0, 0, 0, 0, 1000000</td>
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</tbody>
</table>
Divider 2
<table>
<thead>
<tr>
<th>Pri No</th>
<th>PROJECT NAME DESCRIPTION</th>
<th>ESTIMATED TOTAL COST</th>
<th>PRIOR ALLOC. SOURCE</th>
<th>CURRENT REQUEST FY 2019</th>
<th>CURRENT ALLOC. OTHER SOURCES</th>
<th>EXPECTED FIVE-YEAR FUTURE PROGRAM REQUESTS</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>FY 2020</td>
</tr>
<tr>
<td></td>
<td>Purchase of Police Cruisers x18</td>
<td>1370490</td>
<td>0</td>
<td>165000</td>
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<td>214500</td>
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<tr>
<td></td>
<td>Weapons Training Qualifications Range</td>
<td>32500</td>
<td>7500</td>
<td>5000</td>
<td>0</td>
<td>5000</td>
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<tr>
<td></td>
<td>Mobile Data Terminal System for Police Vehicles</td>
<td>184500</td>
<td>0</td>
<td>27000</td>
<td>0</td>
<td>31500</td>
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<tr>
<td></td>
<td>Construction of New Jefferson County Sheriff's Office</td>
<td>6000000</td>
<td>75000</td>
<td>500000</td>
<td>0</td>
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<td>700000</td>
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<td>0</td>
<td>0</td>
<td>300000</td>
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</tbody>
</table>
ANNUAL and FIVE YEAR PROJECT REQUEST and JUSTIFICATION

Prepared By: Deborah Lowe  Date this form prepared: 12/14/2017
Project Title: Purchase of Police Cruisers x18
Project Type: Acquisition of Major Equipment

Project Rank: ☑️ (1) Urgent/Mandatory □ (2) Necessary/Needed  □ Optional/Deferrable

OR provide Ranking Number if using Form 2A:

Project Need: □ This project does not benefit new growth.  □ This project only benefits new growth.
☑️ This project benefits both current and new residents and/or businesses.

Budget Impact: This project will affect the county operating budget: □ Yes  ☑️ No
(If Yes - attach Form 2B).

DESCRIPTION AND JUSTIFICATION  (See instructions for Form 2 - attach additional pages as needed)

Purchase of eighteen (18) new fully equipped police cruiser to replace high mileage nearly expired vehicles within the department's fleet of vehicles and to enable the Sheriff's Office the ability to assign this equipment to newly hired personnel (5 new positions were created through grant acquisitions and county commission allotments). Several of the cruisers in use have reached the end of their serviceability and could become a safety liability if utilized beyond their vehicular life expectation.

Estimated Total Cost of Project ($)  $1,370,490.00

Funding Request Breakdown by Year ($):

$165,000.00 (FY 2019)  Current Request
(FY 2020)  All Other Sources
$214,500.00 (FY 2020)  Out Year 2
$235,950.00 (FY 2021)  Out Year 3
$235,950.00 (FY 2022)  Out Year 4
$259,545.00 (FY 2023)  Out Year 5
$259,545.00 (FY 2024)  Out Year 6

DESCRIBE METHOD OF CALCULATING ESTIMATED COST OF PROJECT: (See Instructions)

☐ Additional pages attached.
Jefferson County Government

ANNUAL and FIVE YEAR PROJECT REQUEST and JUSTIFICATION

Prepared By: Deborah Lowe Date this form prepared: 12/14/2017

Project Title: Weapons Training Qualifications Range

Project Type: Construction

Project Location: Jefferson County

Project Rank: □ (1) Urgent/Mandatory ✓ (2) Necessary/Needed □ Optional/Deferrable

OR provide Ranking Number if using Form 2A:

Project Need: □ This project does not benefit new growth. □ This project only benefits new growth.
✓ This project benefits both current and new residents and/or businesses.

Budget Impact: This project will affect the county operating budget: □ Yes ✓ No

(if Yes - attach Form 2B).

DESCRIPTION AND JUSTIFICATION (See instructions for Form 2 - attach additional pages as needed)

This is for the continued modernization of the existing firearms range to include the erection of a shooting pavilion. ($7,500 approved in FY 18).

Estimated Total Cost of Project ($) $32,500.00

Funding Request Breakdown by Year ($):

$5,000.00 (FY 2019) Current Request

$5,000.00 (FY 2020) All Other Sources

$5,000.00 (FY 2020) Out Year 2

$5,000.00 (FY 2021) Out Year 3

$5,000.00 (FY 2022) Out Year 4

$5,000.00 (FY 2023) Out Year 5

$5,000.00 (FY 2024) Out Year 6

DESCRIBE METHOD OF CALCULATING ESTIMATED COST OF PROJECT: (See Instructions)

□ Additional pages attached.
Jefferson County Government

ANNUAL and FIVE YEAR PROJECT REQUEST and JUSTIFICATION

Prepared By: Deborah Lowe Date this form prepared: 12/14/2017

Project Title: Mobile Data Terminal Systems for Police Vehicles - Communications

Project Type: Acquisition of Major Equipment

Project Location: Jefferson County Sheriff's Office

Project Rank: ☑ (1) Urgent/Mandatory ☐ (2) Necessary/Needed ☐ Optional/Deferrable

OR provide Ranking Number if using Form 2A:

Project Need: ☑ This project benefits both current and new residents and/or businesses.
☐ This project does not benefit new growth. ☐ This project only benefits new growth.

Budget Impact: This project will affect the county operating budget: ☐ Yes ☑ No
(if Yes - attach Form 2B).

DESCRIPTION AND JUSTIFICATION  (See instructions for Form 2 - attach additional pages as needed)

The Jefferson County Sheriff’s Offices uses Mobile Data Terminal Systems (MDTs) in their cruisers to operate the Computer Aided Dispatch System (CAD) when on the road. The MDTs enhances the ability to communicate with the emergency communication center and other police officers, thus reducing the volume of audibly transmitted radio traffic and increasing the security of the transmission which can provide an additional level of safety to the deputy. These MDTs would go in new vehicles for the expanded police force. With everything there is a life expectancy, additional costs are for replacements and docking stations for newly purchased cruisers that expand the current fleet.

Estimated Total Cost of Project ($) $184,500.00

Funding Request Breakdown by Year ($):

(FY 2019) Current Request $27,000.00

(FY 2020) All Other Sources $34,500.00

(FY 2020) Out Year 2 $31,500.00

(FY 2021) Out Year 3 $31,500.00

(FY 2022) Out Year 4 $31,500.00

(FY 2023) Out Year 5 $31,500.00

(FY 2024) Out Year 6 $31,500.00

DESCRIBE METHOD OF CALCULATING ESTIMATED COST OF PROJECT: (See instructions)

☐ Additional pages attached.
Jefferson County Government

ANNUAL and FIVE YEAR PROJECT REQUEST
and JUSTIFICATION

Prepared By: Deborah Lowe
Date this form prepared: 12/14/2017

Project Title: Construction of New Jefferson County Sheriff's Office

Project Type: Construction

Project Location: Jefferson County

Project Rank:      (1) Urgent/Mandatory      (2) Necessary/Needed      Optional/Deferrable

Project Need: This project does not benefit new growth. This project only benefits new growth.
This project benefits both current and new residents and/or businesses.

Budget Impact: This project will affect the county operating budget: Yes No
(If Yes - attach Form 2B).

DESCRIPTION AND JUSTIFICATION (See instructions for Form 2 - attach additional pages as needed)

The current base of operations for the Jefferson County Sheriff's Office was appropriated in the end of FY07/beginning of FY08. The building is a metal skinned building and even with the Kevlar lined exterior walls, does not meet the current "hardened" requirements and standards for a permanent police station as established by the Department of Justice and the Department of Homeland Security. The current building was bought and remodeled with the occupancy accomplished in May 2008. From the date of purchase and throughout the entire process, the current Sheriff's Office was designated as a "Temporary" Sheriff's Office. The newly constructed building will meet or exceed and DOJ/DHS standards. The new Sheriff's Office will be larger than the current 10,000 sq ft to allow room for growth and will be completely hardened and secure structure. ($75,000 provided in FY 18).

Estimated Total Cost of Project ($) $6,000,000.00

Funding Request Breakdown by Year ($):

(FY 2019) Current Request $500,000.00
(FY 2020) All Other Sources $1,500,000.00
(FY 2020) Out Year 2 $1,900,000.00
(FY 2021) Out Year 3 $2,000,000.00
(FY 2022) Out Year 4 $25,000.00
(FY 2023) Out Year 5 $0.00
(FY 2024) Out Year 6

DESCRIBE METHOD OF CALCULATING ESTIMATED COST OF PROJECT: (See Instructions)

☐ Additional pages attached.
ANNUAL and FIVE YEAR PROJECT REQUEST and JUSTIFICATION

Prepared By: Deborah Lowe Date this form prepared: 12/14/2017

Project Title: Route 230/Uvilla Sub-station
Project Type: Construction
Project Location: Jefferson County

Project Rank: □ (1) Urgent/Mandatory ☑ (2) Necessary/Needed □ Optional/Deferrable

OR provide Ranking Number if using Form 2A:

Project Need: □ This project does not benefit new growth. □ This project only benefits new growth. ☑ This project benefits both current and new residents and/or businesses.

Budget Impact: This project will affect the county operating budget: □ Yes ☑ No

(if Yes - attach Form 2B).

DESCRIPTION AND JUSTIFICATION (See instructions for Form 2 - attach additional pages as needed)

In an effort to improve upon our responses for the public's calls for service and provide Harpers Ferry/Shepherdstown communities with the level of police services that they deserve, a police facility (sub-station) should be placed in close proximity to these communities. A facility positioned along the Route 230 and Bakerton corridor would allow on duty deputies who are assigned to this area the ability to greatly reduce the response time to calls for service in these areas. This facility would also create an atmosphere of partnership and ownership between the community and the Sheriff's Office. This facility would allow those experiencing an emergency and immediate safe haven and a place where citizens and victims alike may meet with law enforcement to address issues, concerns, and to work on investigative matters, and to file police reports.

Estimated Total Cost of Project ($) $700,000.00

Funding Request Breakdown by Year ($):

$0.00 (FY 2019) Current Request

$300,000.00 (FY 2020) All Other Sources

$400,000.00 (FY 2021) Out Year 2

$0.00 (FY 2022) Out Year 3

$0.00 (FY 2023) Out Year 4

$0.00 (FY 2024) Out Year 5

DESCRIBE METHOD OF CALCULATING ESTIMATED COST OF PROJECT: (See Instructions)

☑ Additional pages attached.
<table>
<thead>
<tr>
<th>Pri No</th>
<th>PROJECT NAME</th>
<th>ESTIMATED TOTAL COST.</th>
<th>PRIOR ALLOC. SOURCE</th>
<th>CURRENT REQUEST FY 2019</th>
<th>CURRENT ALLOC. OTHER SOURCES</th>
<th>EXPECTED FIVE-YEAR FUTURE PROGRAM REQUESTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>2</td>
<td>James Hite Park (Utilities)</td>
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<td>45000</td>
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<td>0  0  0  0  0</td>
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<td>Sam Michael's Park (Amphitheatre)</td>
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<td>100000</td>
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<td>65000</td>
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<td>0</td>
<td>0</td>
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<td>James Hite Park (Parking)</td>
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<td>100000</td>
<td>0</td>
<td>100000  0  0  0  0</td>
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### Jefferson County Government

**Agency/Department/Office Summary**

<table>
<thead>
<tr>
<th>Pri No</th>
<th>PROJECT NAME DESCRIPTION</th>
<th>ESTIMATED TOTAL COST</th>
<th>PRIOR ALLOC. SOURCE</th>
<th>CURRENT REQUEST FY 2019</th>
<th>CURRENT ALLOC. OTHER SOURCES</th>
<th>EXPECTED FIVE-YEAR FUTURE PROGRAM REQUESTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>2</td>
<td>James Hite Park (Dog Park)</td>
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</table>
Jefferson County Government

CIP FORM 2

ANNUAL and FIVE YEAR PROJECT REQUEST and JUSTIFICATION

Prepared By: Jennifer Myers
Date this form prepared: 11/17/2017

Project Title: James Hite Park (Utilities)

Project Type: Construction

Project Location: James Hite Park

Project Rank:
☐ (1) Urgent/Mandatory  ☑ (2) Necessary/Needed  ☐ Optional/Deferrable

OR provide Ranking Number if using Form 2A:

Project Need:
☐ This project does not benefit new growth.  ☐ This project only benefits new growth.
☐ This project benefits both current and new residents and/or businesses.

Budget Impact:
This project will affect the county operating budget:  ☐ Yes  ☑ No
(if Yes - attach Form 2B).

DESCRIPTION AND JUSTIFICATION  (See instructions for Form 2 - attach additional pages as needed)

This represents a long-term ongoing project targeted at alleviating deficiencies noted in the 2016 park master plan.

The project involves planning, construction and improvements to install infrastructure at James Hite Park to begin Phase II development. Improvements may include but are not limited to: electric, water, and septic. As part of this year’s request, site plans and construction documents would be bid for development of utilities over the next three years.

Estimated Total Cost of Project ($):
$1,500,000.00

Funding Request Breakdown by Year ($):

(FY 2019) Current Request
$100,000.00

(FY 2020) Current Request

(FY 2021) Out Year 2
$0.00

(FY 2022) Out Year 3
$750,000.00

(FY 2023) Out Year 4
$650,000.00

(FY 2024) Out Year 5
$0.00

(FY 2025) Out Year 6
$0.00

DESCRIBE METHOD OF CALCULATING ESTIMATED COST OF PROJECT:  (See Instructions)

The Jefferson County Parks & Recreation Commission estimated costs based on past expenditures and quotes received.

☐ Additional pages attached.
ANNUAL and FIVE YEAR PROJECT REQUEST and JUSTIFICATION

Prepared By: Jennifer Myers             Date this form prepared: 11/17/2017

Project Title: Maintenance Vehicle

Project Type: Acquisition of Major Equipment

Project Location: Stored at JCPRC Maintenance Building to be used throughout the county.

Project Rank: (1) Urgent/Mandatory   (2) Necessary/Needed   Optional/Deferrable

OR provide Ranking Number if using Form 2A:

Project Need:   This project does not benefit new growth.   This project only benefits new growth.

☐ This project benefits both current and new residents and/or businesses.

Budget Impact: This project will affect the county operating budget:   ☐ Yes   ☑ No

(if Yes - attach Form 2B.

DESCRIPTION AND JUSTIFICATION    (See instructions for Form 2 - attach additional pages as needed)

The JCPRC has four maintenance vehicles to maintain 10 parks and over 400 acres that spread across Jefferson County. With the additional maintenance of James Hite Park, which opened during the fall of 2016, JCPRC will have to hire additional seasonal maintenance staff as well as purchase a vehicle to transport staff, mowers and field equipment to the park on a daily basis. This truck will be heavy duty and able to transport 4 staff to the park, so 2 vehicles will not be needed each day.

Estimated Total Cost of Project ($)  $45,000.00

Funding Request Breakdown by Year ($):

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
</tr>
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<td>(FY 2019)</td>
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<tr>
<td>(FY 2022)</td>
<td>$0.00</td>
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<tr>
<td>(FY 2023)</td>
<td>$0.00</td>
</tr>
<tr>
<td>(FY 2024)</td>
<td>$0.00</td>
</tr>
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</table>

DESCRIPTION METHOD OF CALCULATING ESTIMATED COST OF PROJECT:    (See Instructions)

The Jefferson County Parks & Recreation Commission estimated costs based on quotes received.

☐ Additional pages attached.
ANNUAL and FIVE YEAR PROJECT REQUEST and JUSTIFICATION

Prepared By: Jennifer Myers                  Date this form prepared: 11/17/2017
Project Title: Sam Michael's Park (Ampitheatre)
Project Type: Construction
Project Location: Jefferson County
Project Rank: □ (1) Urgent/Mandatory  □ (2) Necessary/Needed  □ Optional/Deferrable
OR provide Ranking Number if using Form 2A:
Project Need: □ This project does not benefit new growth.  □ This project only benefits new growth.
☑ This project benefits both current and new residents and/or businesses.
Budget Impact: This project will affect the county operating budget:  □ Yes  ☑ No
(If Yes - attach Form 2B).

DESCRIPTION AND JUSTIFICATION  (See instructions for Form 2 - attach additional pages as needed)

This represents a long-term ongoing project targeted at alleviating deficiencies noted in the 2016 park master plan.

Amphitheaters can greatly vary in size and complexity. Depending on the size of the facility, use can range from facilitating a small gathering to serving as a venue for a major regional event. Studies performed to construct facilities in Sam Michael's Park illustrate the range of facilities that is possible. Cost aside, the size, location, and design can also dramatically impact the viability and utilization of a facility and therefore its sustainability. It appears that Jefferson County could support a large, more revenue intensive and revenue generating facility, which could serve both its resident population and compliment Jefferson County's larger tourism development goals.

Estimated Total Cost of Project ($)  $2,000,000.00
Funding Request Breakdown by Year ($):

$100,000.00  (FY 2019) Current Request
$100,000.00  (FY 2020) All Other Sources
$0.00  (FY 2021) Out Year 2
$0.00  (FY 2022) Out Year 3
$0.00  (FY 2023) Out Year 4
$1,800,000.00  (FY 2024) Out Year 6  

DESCRIBE METHOD OF CALCULATING ESTIMATED COST OF PROJECT:  (See Instructions)
The Jefferson County Parks & Recreation Commission estimated costs based on the 2016 Park Master Plan and quotes received.

☑ Additional pages attached.
Jefferson County Government

ANNUAL and FIVE YEAR PROJECT REQUEST and JUSTIFICATION

Prepared By: Jennifer Myers
Date this form prepared: 11/17/2017

Project Title: Land Acquisition
Project Type: Land Acquisition

Project Location: Jefferson County

Project Rank: ☐ (1) Urgent/Mandatory  ☑ (2) Necessary/Needed  ☐ Optional/Deferrable

OR provide Ranking Number if using Form 2A:

Project Need: ☐ This project does not benefit new growth.  ☐ This project only benefits new growth.
☑ This project benefits both current and new residents and/or businesses.

Budget Impact: This project will affect the county operating budget: ☐ Yes  ☑ No
(if Yes - attach Form 2B).

DESCRIPTION AND JUSTIFICATION (See instructions for Form 2 - attach additional pages as needed)

This represents a long-term ongoing project targeted at alleviating deficiencies noted in the 2016 park master plan.

Even with the modest growth projected in Envision Jefferson 2035, the Jefferson County’s Comprehensive Plan prepared in 2015, there will be a substantial increase in population over the next 20 to 30 years in Jefferson County. An important value of a comprehensive planning effort, whether broadly considered or topic specific, is to ensure that as community population and demographic changes occur, Jefferson County is well prepared for those changes. Based on project population growth with the targeted growth management areas within the comprehensive Plan, there will be a need for additional parkland. Since Jefferson County’s parks are already considered under-sized by typical county level standards, it is suggested that lands that specifically adjacent to existing parklands should be given a priority in order to build upon existing resources.

Estimated Total Cost of Project ($): $300,000.00

Funding Request Breakdown by Year ($):

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<thead>
<tr>
<th>Year</th>
<th>Amount</th>
<th>FY 2019</th>
<th>FY 2020</th>
<th>FY 2021</th>
<th>FY 2022</th>
<th>FY 2023</th>
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</thead>
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<td>$100,000.00</td>
<td>$200,000.00</td>
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<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

DESCRIBE METHOD OF CALCULATING ESTIMATED COST OF PROJECT: (See Instructions)

The Jefferson County Parks & Recreation Commission estimated costs based on past expenditures and quotes received.
Jefferson County Government

ANNUAL and FIVE YEAR PROJECT REQUEST
and JUSTIFICATION

☐ Additional pages attached.
ANNUAL and FIVE YEAR PROJECT REQUEST
and JUSTIFICATION

Prepared By: Jennifer Myers  Date this form prepared: 11/17/2017
Project Title: Sam Michael’s Park (Master Plan)
Project Type: Other
Project Location: Sam Michael’s Park

Project Rank: □ (1) Urgent/Mandatory  ☑ (2) Necessary/Needed  □ Optional/Deferrable

OR provide Ranking Number if using Form 2A:

Project Need: □ This project does not benefit new growth.  □ This project only benefits new growth.
☑ This project benefits both current and new residents and/or businesses.

Budget Impact: This project will affect the county operating budget:  □ Yes  ☑ No
(if Yes - attach Form 2B).

DESCRIPTION AND JUSTIFICATION  (See instructions for Form 2 - attach additional pages as needed)

This represents a long-term ongoing project targeted at alleviating deficiencies noted in the 2016 park master plan.

Design and implement a grand vision for Sam Michael’s Park that elevates the park to a true county-scale and “the premiere” park facility for Jefferson County (130+ acres)

Sam Michael’s Park needs a truly comprehensive master plan that takes into account all of the opportunities within the current site and to explore the opportunities to acquire adjacent land which in some manner can be directly connected to the existing park.

Estimated Total Cost of Project ($)  $65,000.00
Funding Request Breakdown by Year ($):

(FY 2019 ) Current Request  $65,000.00
(FY 2020 ) All Other Sources  
(FY 2020 ) Out Year 2  $0.00
(FY 2021 ) Out Year 3  $0.00
(FY 2022 ) Out Year 4  $0.00
(FY 2023 ) Out Year 5  $0.00
(FY 2024 ) Out Year 6  $0.00

DESCRIBE METHOD OF CALCULATING ESTIMATED COST OF PROJECT:  (See Instructions)
The Jefferson County Parks & Recreation Commission estimated costs based on past expenditures and quotes received.

☐ Additional pages attached.
Prepared By: Jennifer Myers  Date this form prepared:  11/17/2017

Project Title: Sam Michael’s Park (JCCC Addition)

Project Type: Construction

Project Location: Sam Michael’s Park

Project Rank:  ☑  (2) Necessary/Needed  ☐  Optional/Deferrable

OR provide Ranking Number if using Form 2A: _______________________________________

Project Need:  ☑  This project benefits both current and new residents and/or businesses.

☐  This project does not benefit new growth.  ☐  This project only benefits new growth.

Budget Impact: This project will affect the county operating budget:  ☐  Yes  ☑  No

(if Yes - attach Form 2B).

DESCRIPTION AND JUSTIFICATION  (See instructions for Form 2 - attach additional pages as needed)

This represents a long-term ongoing project targeted at alleviating deficiencies noted in the 2016 park master plan.

There is a great need for additional indoor recreation space. Therefore the recreation center at Sam Michael’s Park should be expanded to include another gym, a larger fitness center, an indoor track and additional activity rooms. The assessment of the ability to accommodate the expansion of the facility should be done at the same time as a master plan is created for the entire Sam Michael’s Park. This recommendation is consistent with recommendations made in Jefferson County’s 2035 Comprehensive Plan.

Estimated Total Cost of Project ($)  $1,500,000.00

Funding Request Breakdown by Year ($) :

$750,000.00 (FY 2019 ) Current Request

$0.00 (FY 2020 ) All Other Sources

$750,000.00 (FY 2021 ) Out Year 2

$0.00 (FY 2022 ) Out Year 3

$0.00 (FY 2023 ) Out Year 4

$0.00 (FY 2024 ) Out Year 5

$0.00 (FY 2025 ) Out Year 6

DESCRIBE METHOD OF CALCULATING ESTIMATED COST OF PROJECT: (See Instructions)

The Jefferson County Parks & Recreation Commission estimated costs based on past expenditures and quotes received.

☐  Additional pages attached.
Jefferson County Government

ANNUAL and FIVE YEAR PROJECT REQUEST and JUSTIFICATION

Prepared By: Jennifer Myers Date this form prepared: 11/17/2017
Project Title: South Jefferson Park (Master Plan)
Project Type: Other
Project Location: South Jefferson Park

Project Rank: ☑ (2) Necessary/Needed ☐ Optional/Deferrable

OR provide Ranking Number if using Form 2A:

Project Need: ☑ This project benefits both current and new residents and/or businesses.
☐ This project does not benefit new growth. ☐ This project only benefits new growth.

Budget Impact: This project will affect the county operating budget: ☑ No ☐ Yes

(If Yes - attach Form 2B).

DESCRIPTION AND JUSTIFICATION (See instructions for Form 2 - attach additional pages as needed)

Prepare a Master Site Development Plan for the park to address the issue of the preferred mix of facilities within the park.

Estimated Total Cost of Project ($) $75,000.00

Funding Request Breakdown by Year ($) (FY 2019 ) Current Request

$0.00 (FY 2020 ) All Other Sources

$0.00 (FY 2020 ) Out Year 2
$0.00 (FY 2021 ) Out Year 3
$0.00 (FY 2022 ) Out Year 4
$0.00 (FY 2023 ) Out Year 5
$75,000.00 (FY 2024 ) Out Year 6

DESCRIBE METHOD OF CALCULATING ESTIMATED COST OF PROJECT: (See Instructions)
The Jefferson County Parks & Recreation Commission estimated costs based on quotes received.

☐ Additional pages attached.
CIP FORM 2

Jefferson County Government

ANNUAL and FIVE YEAR PROJECT REQUEST and JUSTIFICATION

Prepared By: Jennifer Myers
Date this form prepared: 11/17/2017

Project Title: Aquatic Facility Feasibility Study
Project Type: Other
Project Location: Jefferson County

Project Rank: ☐ (1) Urgent/Mandatory ☑ (2) Necessary/Needed ☐ Optional/Deferrable
OR provide Ranking Number if using Form 2A:

Project Need: ☐ This project does not benefit new growth. ☐ This project only benefits new growth.
☑ This project benefits both current and new residents and/or businesses.

Budget Impact: This project will affect the county operating budget: ☐ Yes ☑ No
(if Yes - attach Form 2B).

DESCRIPTION AND JUSTIFICATION  (See instructions for Form 2 - attach additional pages as needed)

This represents a long-term ongoing project targeted at alleviating deficiencies noted in the 2016 park master plan.

The need for a full service indoor aquatics facility is highly apparent and was by far the most commonly expressed desire in terms of new facilities for Jefferson County, throughout the community outreach aspect of the 2016 Master Plan’s preparation. Aquatic facilities were universally identified as the top facility type requested by the public. With the exception of the small and outdated pool at Charles Town’s Jefferson Memorial Park and the facility at Shepherd University, Jefferson County lacks indoor and adequate outdoor aquatics facilities. Due to cost and complexity of creating a major aquatics facility, whether indoor or outdoor, it is not likely that Jefferson County would be able to construct and sustainable operate such a facility. Therefore the most logical, and likely the most viable approach is for Jefferson County to partner with the school District. This partnership would include undertaking a comprehensive feasibility to determine the ideal, sustainable and cost effective aquatic facility or facilities to be constructed in Jefferson County. The feasibility study would also address a pathway forward for a partnership agreement between the two entities to advance the project, including raising capital, if deemed viable.

If planned and designed properly they can serve as important destination and revenue generators to aid in financial operation.

The feasibility study would also address a pathway forward for a partnership agreement between the two entities to advance the project, including raising capital, if deemed viable.

Estimated Total Cost of Project ($) $45,000.00
Funding Request Breakdown by Year ($):
(FY 2019) Current Request $0.00
(FY 2020) All Other Sources $0.00
(FY 2020) Out Year 2 $0.00
(FY 2021) Out Year 3 $0.00
(FY 2022) Out Year 4 $0.00

Jefferson County Commission
Capital Improvement Program
Jefferson County Government

ANNUAL and FIVE YEAR PROJECT REQUEST
and JUSTIFICATION

$0.00 (FY 2023) Out Year 5
$45,000.00 (FY 2024) Out Year 6

DESCRIBE METHOD OF CALCULATING ESTIMATED COST OF PROJECT: (See Instructions)
The Jefferson County Parks & Recreation Commission estimated costs based on past expenditures and quotes received.

☐ Additional pages attached.
ANNUAL and FIVE YEAR PROJECT REQUEST
and JUSTIFICATION

Prepared By: Jennifer Myers
Date this form prepared: 11/17/2017

Project Title: James Hite Park (Parking)
Project Type: Construction
Project Location: James Hite Park

Project Rank: □ (1) Urgent/Mandatory  ✔ (2) Necessary/Needed  □ Optional/Deferrable

OR provide Ranking Number if using Form 2A:

Project Need: □ This project does not benefit new growth.  □ This project only benefits new growth.
✔ This project benefits both current and new residents and/or businesses.

Budget Impact: This project will affect the county operating budget: □ Yes  ✔ No
(if Yes - attach Form 2B).

DESCRIPTION AND JUSTIFICATION  (See instructions for Form 2 - attach additional pages as needed)

This represents a long-term ongoing project targeted at alleviating deficiencies noted in the 2016 park master plan.

James Hite Park currently lacks basic park amenities and adequate parking.

The project involves construction of two additional parking lots at James Hite Park to continue Phase II development to alleviate current congestion with use as new amenities are constructed. Currently, over 1000 children and adults are using the park for recreational and leisure purposes.

It is anticipated that multiple components of this improvement will involve partnership initiatives with local user groups assuring their continuous input and cementing their vested interest in the project as well as funding through grants and donations. Thus department resources will be used in conjunction with grant money and matching monies from user groups to achieve these goals. It must be noted that cost reflected in this CIP reflect total expected costs were the department to assume the entire cost with no input from grant or partnership funding. It is expected that actual cost to the department will be lower as a result of alternative funding streams.

Estimated Total Cost of Project ($): $100,000.00

Funding Request Breakdown by Year ($):

(FY 2019 ) Current Request
$0.00

(FY 2020 ) All Other Sources

$100,000.00

(FY 2020 ) Out Year 2
$0.00

(FY 2021 ) Out Year 3

(FY 2022 ) Out Year 4

(FY 2023 ) Out Year 5

(FY 2024 ) Out Year 6

$0.00

DESCRIBE METHOD OF CALCULATING ESTIMATED COST OF PROJECT: (See Instructions)
The Jefferson County Parks & Recreation Commission estimated costs based on past expenditures and quotes received.

☐ Additional pages attached.
Jefferson County Government

ANNUAL and FIVE YEAR PROJECT REQUEST and JUSTIFICATION

Prepared By: Jennifer Myers  Date this form prepared: 11/17/2017
Project Title: James Hite Park (Dog Park)
Project Type: Construction
Project Location: James Hite Park

Project Rank: □ (1) Urgent/Mandatory  ✓ (2) Necessary/Needed  □ Optional/Deferrable

OR provide Ranking Number if using Form 2A:

Project Need: □ This project does not benefit new growth.  □ This project only benefits new growth.
✓ This project benefits both current and new residents and/or businesses.

Budget Impact: This project will affect the county operating budget: □ Yes  ✓ No
(if Yes - attach Form 2B).

DESCRIPTION AND JUSTIFICATION  (See instructions for Form 2 - attach additional pages as needed)

This represents a long-term ongoing project targeted at alleviating deficiencies noted in the 2016 park master plan.

The project involves construction of a dog park at James Hite Park to continue Phase II development. Currently, there is no official dog park in Jefferson County. A temporary dog park is located at Sam Michael’s Park. This facility has a devoted user group and clearly fills a need. However, it does have some fundamental flaws. Most notably it does not provide separate facilities for large and small dogs, as recommended by the American Kennel Club. The facility also lacks double-gated entries to keep dogs from escaping and to facilitate wheelchair access, as well as seating areas. In addition, the current facility takes up a disproportionately large amount of space in the epicenter of Sam Michael’s Park and is located on land that is suitable for other recreational field facilities that have much more constritive design constraints.

It is anticipated that multiple components of this improvement will involve partnership initiatives with local user groups assuring their continuous input and cementing their vested interest in the project as well as funding through grants and donations. Thus department resources will be used in conjunction with grant money and matching monies from user groups to achieve these goals. It must be noted that cost reflected in this CIP reflect total expected costs were the department to assume the entire cost with no input from grant or partnership funding.

Estimated Total Cost of Project ($)  $65,000.00

Funding Request Breakdown by Year ($):

(FY 2019) Current Request  $0.00
(FY 2020) All Other Sources  $0.00
(FY 2020) Out Year 2  $0.00
(FY 2021) Out Year 3  $0.00
(FY 2022) Out Year 4  $0.00
(FY 2023) Out Year 5  $65,000.00
(FY 2024) Out Year 6  $0.00
Jefferson County Government

ANNUAL and FIVE YEAR PROJECT REQUEST
and JUSTIFICATION

DESCRIBE METHOD OF CALCULATING ESTIMATED COST OF PROJECT:  (See Instructions)

The Jefferson County Parks & Recreation Commission estimated costs based on past expenditures and quotes received.

☐ Additional pages attached.
Divider 4
<table>
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<tr>
<th>Pri No</th>
<th>PROJECT NAME DESCRIPTION</th>
<th>ESTIMATED TOTAL COST</th>
<th>PRIOR ALLOC. SOURCE</th>
<th>CURRENT REQUEST FY 2019</th>
<th>CURRENT ALLOC. OTHER SOURCES</th>
<th>EXPECTED FIVE-YEAR FUTURE PROGRAM REQUESTS</th>
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Jefferson County Government

ANNUAL and FIVE YEAR PROJECT REQUEST and JUSTIFICATION

Prepared By: Denise Pouget                                      Date this form prepared: 12/13/2017
Project Title: JCESA Mortgage
Project Type: Other
Project Location: 419 16th Avenue, Ranson, WV

Project Rank: ☑️ (2) Necessary/Needed

OR provide Ranking Number if using Form 2A:

Project Need:
☐ This project does not benefit new growth.
☑️ This project benefits both current and new residents and/or businesses.
☐ This project only benefits new growth.

Budget Impact: This project will affect the county operating budget: ☐ Yes ☐ No
(if Yes - attach Form 2B).

DESCRIPTION AND JUSTIFICATION (See instructions for Form 2 - attach additional pages as needed)

We have a USDA loan that must be paid and $81,000 must remain in the budget always per regulation and loan terms.

Estimated Total Cost of Project ($) $1,000,000.00

Funding Request Breakdown by Year ($):

<table>
<thead>
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<th>Year</th>
<th>Amount</th>
</tr>
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<tbody>
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<td>(FY 2019) Current Request</td>
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<tr>
<td>(FY 2024) Out Year 6</td>
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</tr>
</tbody>
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DESCRIBE METHOD OF CALCULATING ESTIMATED COST OF PROJECT: (See Instructions)

☐ Additional pages attached.