

JEFFERSON COUNTY COMMISSION

124 East Washington Street, P.O. Box 250, Charles Town, WV 25414

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PRESIDENT
Pasha Majdi

COMMISSIONER

Jack Hefestay

COMMISSIONER
Cara Keys

COMMISSIONER
Mike Mood

COMMISSIONER Steve Stolipher March 11, 2025

Pasha Majdi, president Mike Mood, vice president Jack Hefestay, commissioner Cara Keys, commissioner Steve Stolipher, commissioner 124 E. Washington Street Charles Town, WV 25414

Dear Commissioners:

We are pleased to present the **Fiscal Year 2026 Budget for Jefferson County**. This year's budget encapsulates our collective resolve, embodying the spirit of resilience that defines our community. The past year was marked by unprecedented challenges, yet, through it all, Jefferson County has not only prevailed but also thrived.

A year ago, as we embarked on the budget process, we faced significant confusion. Discrepancies between the Commission's approved budget, State documents, and our own accounting system presented substantial hurdles. Furthermore, during this critical period, we operated with only an interim county administrator—the fourth in a single year—and without a chief financial officer. Despite these obstacles, and the extraordinary circumstances of two commissioners being arrested and later removed, our determination never wavered. The budget director's exceptional efforts were instrumental in navigating these turbulent times, enabling us to pass a balanced budget.

In the wake of these challenges, Jefferson County has demonstrated unwavering resilience and a capacity to innovate and adapt. Key successes include:

- Signing a purchase and sale agreement that paves the way for what we anticipate will be the future home of Commission operations;
- Establishing our first-ever Office of Human Resources to support approximately 300 employees;
- Initiating a career fire department;
- Strategically designating the future location of the Public Safety Center—colocating the Jefferson County Sheriff Office with Emergency Services Agency;
- Transitioning to Next Gen 911 Cloud operations;
- Creating our first Tax Increment Financing (TIF) district;
- Reassessing impact fees;
- Collaborating with Jefferson County Schools to develop a high school program to certify graduating seniors in 911 call-taking protocols; and
- Approving strategic priorities at the local, state, and federal levels.

FY 26 should continue building on these successes. We are first presenting you with a "flat" budget. After reviewing a flat budget, we suggest that you consider how to use the additional projected FY26 revenues to move the County forward. Our recommendations are:

COLA: To remain competitive within the region, it is imperative that salaries increase. The Commission continually loses employees to municipalities and local governments in the region because our salaries are becoming less competitive. (*Estimated cost: \$500,000*)

Merit: There is a saying that thoroughbreds run with thoroughbreds. In order to foster the most impactful staff, the Commission approved a merit rubric in 2024 to quantify employee growth. Budgeting pay for merit encourages those growing in the county to stay. (Estimated cost: \$650,000)

IT Transition to Cloud Computing: Moving from "on-prem" to cloud computing will enhance security, allow the Commission to be nimble as changes occur, and drastically improve professionalism and the impact the IT staff can make—akin to moving from a rotary phone to a cell phone. (Estimated cost: \$175,000)

Moving forward, the Commission should prioritize three missions: professionalism, constituent relations, and engagement—encouraging pride in oneself, the Commission, and Jefferson County.

It is with great enthusiasm that we submit this budget. Our staff has diligently collaborated with each department and elected office to ensure that the proposed budget is flat. While we have been adept at reallocating resources to remain within budget, it is clear that reallocation is not a sustainable solution over multiple fiscal years. In future years, the Commission must consider methods to ensure competitive wages as well as fund additions to the workforce, particularly in public safety.

Thank you for your leadership and continued support as we work together to advance the interests of our community.

Sincerely,

Edwina Benites-LM

County Administrator

Jessica James

Chief Human Resources Officer

Roger Goodwin

Deputy County Administrator

David Bound

Chief Financial Officer

FISCA	FISCAL YEAR 2026		2024	2024	2024	2024	2025	2025	2025	2025	FY26	
<u>Org</u>	Object 334CS0	<u>Description</u> ACCIDENT REPORTS	Revised Budget (4,800)	Actual (5,240)	Available 440	Percent 109	Revised Budget (5,000)	Actual (4,540)	Available (460)	Percent 91	BUDGET	
001	301T01	AD VALOREM TAXES - CURRENT	(16,299,750)	(15,590,923)	(708,827)	96	(16,356,105)	(10,473,393)	(5,882,712)	64	16,500,000	
001	344CS1	AMB FEES-LATE FEES	*	860	826	9.7	7.53	-		-	1,000	
701	344C50	AMBULANCE FEES	(950,000)		(950,000)	-	(997,500)	.5	(997,500)	5	1,000,000	4.000/
4	301T10	ASSESSORS VALUATION FUND	-	-	-	-		*		-	470 700	1.90%
J01	318LP0	BUILDING PERMIT FEES	(688,000)	(618,081)	(69,919)	90	(660,800)	(439,360)	(221,440)	66	450,000	
001	337	CC OPERATIONAL FEES	-	(840)	840	-	(40,000)	(20 E22)	(11,468)	71	25,000	
001	-	CIRCUIT CLERK EARNINGS	(38,415)	(50,285)	11,870	131	(40,000)	(28,532) (1,610)	1,610	,1	2,000	
001	331CS2	CO CLK PRESERVATION FUND	-	(2,120)	2,120	-		(29)	29	_	2,000	
001		COMMISSIONS/ VEND MACHINE CONTRIB-CIRCUIT CLK DUI FEES		(334)	334	_	323	(168)	168	_	150	
001 001	331CS0	COUNTY CLERK EARNINGS	(215,000)	(197,121)	(17,879)	92	(197,700)	(147,571)	(50,129)	75	150,000	
001		DELINQUENT AND NONENTERED LAND	(10,000)	(36,220)	26,220	362	(1,000)	(23,545)	22,545	2,354	10,000	
001		DOG TAX	*			æ	-	*	a	1.5		ASSESSOR
001	345CS0	EMERGENCY SERVICE FEES	(1,600,000)	843	(1,600,000)	-	(1,600,000)	-	(1,600,000)	00	1,500,000	
001	346CSD	EMG COMMUNICATIONS - 911 FEE	(2,152,000)	(2,092,603)	(59,397)	97	(2,129,100)	(1,619,205)	(509,895)	76	2,099,000	
001	346CS2	EMG COMMUNICATN-DEED CONV E911	-	(4,888)	4,888		•	(4,001)	4,001	-	4,000	
001	322IG0	FEDERAL GRANTS	(150,000)	(127,910)	(22,090)	85	(150,000)	(63,986)	(86,014)	43	75,000	
001	348CS0	FRANCHISE AGREEMENTS	(574,300)	(526,288)	(48,012)	92	(560,000)	(241,147)	(318,853)	43	515,000	6 417 343
001	299001	FUND BALANCE-UNASSIGNED-BUDGET	(7,137,301)	-	(7,137,301)	9	(6,157,865)	4,033,276	(10,191,141)	(66) 56	5,444,496 300,000	6,417,242
001	306OT0	GAS AND OIL SEVERANCE TAX	(275,000)	(438,514)	163,514	159 27	(280,000)	(157,917) (2,974)	(122,083) (12,026)	20	3,000	
001		HORSE RACING TAX	(8,640) (716,600)	(2,358) (469,986)	(6,282) (246,614)	66	(15,000) (540,408)	(396,290)	(144,118)	73	550.000	1/2
001		HOTEL OCCUPANCY TAX HOTEL OCCUPANCY TAX-AIRBNB	(716,600)	(335,925)	335,925	-	(540,405)	(182,867)	182,867	- 1	200,000	-,-
001 001		HOTEL OCCUPANCY TAX-BOLIVAR		(48,444)	48,444	_	(350,492)	(48,255)	(302,237)	14	50,000	
001	365115	INTEREST EARND-RACING TAX	_	(664)	664	-	-	(529)	529	-	500	
001	365110	INTEREST EARNED	(47,500)	(54,937)	7,437	116	(47,500)	(52,757)	5,257	111	50,000	
001	365114	INTEREST EARNED TAX OFF-ST FEE	-	(1,760)	1,760	-	- 3	(1,170)	1,170	-	1,500	
001	365111	INTEREST EARNED-COUNTY CLERK	-	(2,330)	2,330	-		(2,270)	2,270	-	2,000	
001	365116	INTEREST EARNED-VIDEO LOTTERY	-	(27,558)	27,558	-	14	(14,417)	14,417	-	20,000	
001	350CS0	IRP FEES-INTERNATL REG PGM	(20,800)	(16,971)	(3,829)	82	(15,500)	(9,716)	(5,784)	63	15,000	
001	362FF0	JAIL FEES	(46,400)	(43,376)	(3,024)	93	(50,000)	(48,212)	(1,788)	96	50,000	
001	317LP0	LICENSE AND DECAL FEES	(300)	(88)	(202)	33	2.7	(36)	36		50	
001		LOCAL - VIDEO LOTTERY	-	(313,866)	313,866	-	#	(69,989)	69,989	140	75,000 100	
001		MISCELLANEOUS PERMITS	(150)	(102)	(48)	68 107	(20,000)	(88) 83,950	88 (103,950)	(420)	20,000	
001		MISCELLANEOUS REVENUE	(20,000)	(21,308)	1,308 313,000	-	(315,000)	63,330	(315,000)	- (420)	315.000	rock
		PAYMENT IN LIEU OF TAX-LOCAL PAYMENT IN LIEU OF TAX-FEDERAL	(22,500)	(313,000) (26,394)	3,894	117	(22,500)	1000 1000	(22,500)	- 1	22,500	
001 001		PROCEEDS F/BOND RESTRUCTURING	(22,300)	(20,334)	3,034	-	(22,300)	1000	*:	-		393 prop
		PROPERTY TRANSFER TAX	(1,800,000)	(2,067,132)	267,132	115	(1,800,000)	(2,047,389)	247,389	114	1,900,000	
		PROS ATTY FR CIRCUIT CLERK	(1,857)	(2,176)	319	117	(2,078)	(734)	(1,344)	35	800	
J1		PUBLIC UTILITIES	-	(801,511)	801,511	-	(794,831)	(460,809)	(334,022)	58	775,000	
	371M00	RECYCLING AND SCRAP REVENUE	-	(1,290)	1,290	-	<i>3</i> *	(247)	247		300	
001	382M00	REFUNDS / REIMBURSEMENTS	(300,000)	(146,722)	(153,278)	49	(200,000)	(342,993)	142,993	172	225,000	
001	382M04	REIM: COMMUNICATION CENTER		(26,457)	26,457	-	•	(9,858)	9,858	2.6	10,000	
001	382M05	REIM: MOTOR FUEL TAX REFUND	0.50	(33,686)	33,686	-	32	(16,456)	16,456		20,000	
		REIM: PCARD AND CC REBATES	(**	(19,027)	19,027	-	87	(7,753)	7,753	- 1	10,000 3,000	
		REIM: SHERIFFS T/COUNTY		(9,590)	9,590	-	(18,708)	(2,175) (4,677)	2,175 (14,031)	25	4,500	
		RENT - BPHC RENT	/20	(4,677)	4,677	-	(18,708)	(4,677)	(14,031)	-	4,500	
		RENT - COUNTY FARM HOUSE RENT - COUNTY FARM LAND		(3,336)	3,336	-	(336)	_	(336)	-	500	
		RENT AND CONCESSIONS	(323,154)	(0,000)	(323,154)	_	±		8	- 6		
		RENT-IN KIND CVB	***	-	-	-	-	-		-	37	
		RENT-IN KIND FARM PROT BD	643	(14,231)	14,231	-	(14,321)	(14,231)	(90)	99	14,321	
001	340CS5	RENT-IN KIND HEALTH DEPT	*	(106,186)	106,186	-	(96,919)	(106,186)	9,267	110	96,919	
001	340CS7	RENT-IN KIND IC DEV AUTH		(37,950)	37,950	-	(37,950)	(32,075)	(5,875)	85	37,950	
001	340CS6	RENT-IN KIND PARKS AND REC	100	(154,920)	154,920	-	(154,920)	(161,156)	6,236	104	154,920	
		SHERIFF EARN - ARREST M/C	*	(7,142)	7,142	-	* -	(4,772)	4,772		5,000 7,000	
		SHERIFF EARN - CIRCUIT COURT	44.5.55	(8,680)	8,680	- 02	(10,000)	(6,249)	6,249 (535)	95	11,000	
		SHERIFFS COMMISSION	(10,000)	(9,346)	(654) (50,885)	93 9	(10,000) (20,700)	(9,465) (2,220)	(18,480)	11	4,000	
		SHERIFFS EARNING SHERIFFS SERVICE OF PROCESS	(56,000) (14,300)	(5,115) (14,785)	485	103	(14,300)	(12,744)	(1,556)	89	14,000	
		STATE GRANTS	(14,300)	(6,224)	6,224	-	(2.),000)	18 J				so
		SUPPLEMENTAL TAXES	(375,000)	(498,085)	123,085	133	(417,469)	(316,600)	(100,869)	76	375,000	
		SURPLUS		(7,076)	7,076		· · ·	-		-		
		TABLE GAMES	(647,500)	(752,424)	104,924	116	(653,975)	(2,253,559)	1,599,584	345	3,300,000	
001	301T99	TAX DISCOUNTS	-	357,029	(357,029)	-	3	246,002	(246,002)	- 1	(200,000)	
001	302T00	TAX PENALTIES AND INT/ PUB FEE	(280,000)	(305,873)	25,873	109	(280,000)	(164,298)	(115,702)	59	285,000	
001	301T02	TAXES - PRIOR YEAR - 1ST YEAR	(1,040,400)	(699,818)	(340,582)	67	(823,554)	(662,786)	(160,768)	80	750,000	
		TAXES - PRIOR YEAR - 2ND YEAR	-	(65,689)	65,689	-	£	(28,831)	28,831		25,000	
		TAXES - PRIOR YEAR - 3RD YEAR	-	(2,002)	2,002	•	8	(4,568)	4,568 3,360		4,000 2,000	
		TAXES - PRIOR YEAR - 4/5TH YRS	- /572.045\	(1,150)	1,150 (26,017)	- 96	(697,405)	(3,360)	3,360 (697,405)	1	682,535	
		TRANS FROM ASSESSOR VAL FUND	(672,945) (25,000)	(646,928) -	(26,017) (25,000)	- 96	(28,000)	-	(28,000)		28,560	
		TRANS FROM DOG KENNEL FUND TRANS FROM GENERAL SCHOOL FUND	(25,000) (125,000)	(135,921)	10,921	109	(125,000)	(106,992)	(18,008)	86	125,000	
		TRANS FROM MAGISTRATE COURT FD	(125,000)	(155,921)	10,921	-	(25,000)	(===)	(25,000)	-	25,000	
		TRANSFER FROM OTHER FUNDS	(1,145,000)	(57,937)	(1,087,063)	5	(511,715)		(511,715)	- 1		
		VIDEO LOTTERY	(3,001,544)	(2,530,524)	(471,020)	84	(3,061,575)	9	(3,061,575)	-	a since	see table games
		WASTE COAL	- 1	(5,605)	5,605	-	(10,000)	9	(10,000)	-	5,000	
001	308OT0	WINE AND LIQUOR TAX	(343,330)	(268,444)	(74,886)	78	(320,000)	(135,628)	(184,372)	42	275,000	
							/an	/46 500 550	(24 040 254)		20 426 604	
			(41,138,486)	(30,471,071)	(10,667,415)		(40,630,226)	(16,590,162)	(24,040,064)		38,426,601	FUND BALANCE

JEFFERSON COUNTY COMMISSION PAYROLL FY26 AS OF 2/19/25

	TOTAL	712.843	738.467	522,771	481.880	1.941.064	501.956	600'869	116,818	131.281	864 730	554 132	237,132	1 633 896	94 487	4 761 110	768 694	1 820 320	4 438 824	176 117	141,823	•	\$ 20,837,216
2%	MERIT	17,751	26,222	17,586	16,496	71,596	19,844	30,303	2,200	5,210	34.320	21,992	9,446	64.846	3.750	176,833	10.664	71,937	175.417	6.990	5,629		789,031
3%	COLA	10,651	15,733	10,551	6,897	42,958	11,907	18,182	1,320	3,126	20,592	13,195	5,667	38.908	2.250	106.100	6.398	43.162	105.250	4.194	3,377		473,419 \$
₩	RETIREMENT	1,598	2,360	1,583	1,485	6,444	1,786	2,727	198	469	3,089	1,979	850	5,836	7,290	30,062	096	6,834	16,665	629	202		93,349 \$
%	RETIREMENT	80.6	%0.6	%0.6	80.6	%0.6	%0.6	%0.6	%0.6	%0.6	%0.6	%0.6	80.6	%0.6	80.6	17.0%	%0.6	9.5%	9.5%	%0.6	%0.6		\$
	MEDICARE	257	380	255	239	1,038	288	439	32	92	498	319	137	940	1,175	2,564	155	1,043	2,544	101	82		12,561
	FICA	1,101	1,626	1,090	1,023	4,439	1,230	1,879	136	323	2,128	1,364	586	4,020	5,022	10,964	661	4,460	10,876	433	349		53,709 \$
	PAYROLL	582,694	592,751	420,016	386,706	1,550,937	398,559	549,894	96,624	104,206	686,391	439,850	188,915	1,296,928	75,000	3,536,651	213,279	1,438,738	3,508,342	139,793	112,574	- 1	TOTALS \$ 16,318,849 \$
	DEPT#	401	402	403	404	405	406	407	412	413	424	428	431	440	450	700	711	712	715	716	717		TOTALS

*DOES NOT INCLUDE VACANCIES